											Q3 - Q4: Progress report on the approval and implementation of the Accreditation Business Plan to serve in Senior Management and Council by the end of each quarter respectively	Attendance register, and a report signed off by the Director by 31 March 2026 Q4: Accreditation Business Plan submitted to council, Council Resolution
	Facilitate and Contribute to Compilation of supplementary valuation roll	% Land development applications received and administered within 30 days of receipt		% Land development applications received and administered within 30 days of receipt	100% % of processed applications and building plans approved	% Land development applications received and administered within 30 days of receipt	-	-	-	100% of processed applications and building plans approved by 30 June 2026	100% of processed applications and building plans approved by 30 June 2026	Report on processed applications and building plans
	Facilitate registration of newly acquired properties in Municipality's name	Number of newly initiated acquisition of properties by the Municipality		Number of newly initiated acquisition of properties by the Municipality	0	2 newly initiated acquisition of properties by the Municipality by 30 June 2026	-	1 newly initiated acquisition of properties by the Municipality by 30 September 2025	1 newly initiated acquisition of properties by the Municipality by 31 December 2025		Reporting on newly initiated acquisition of properties by the Municipality	Report on newly initiated acquisition of properties by the Municipality, proof of submitted applications and acknowledgement of receipt

	Facilitation of Lease Agreements on Municipal owned Land	% of Lease Agreements (Municipal owned Land) Finalized.		100% of Lease Agreements (Municipal owned Land) Finalized.	30% of lease agreements finalised	100% of Lease Agreements (Municipal owned Land) concluded by 30 June 2026	100% of Lease Agreements (Municipal owned Land) concluded by 30 September 2025	100% of Lease Agreements (Municipal owned Land) concluded by 31 December 2025	100% of Lease Agreements (Municipal owned Land) concluded by 31 March 2026	100% of Lease Agreements (Municipal owned Land) by 30 June 2026	Lease agreements /contract management register approved by Director	Lease agreements/ contract management register approved by Director
PRIORITY AREA/PROGRAMME: TOWN PLANNING												
	Review of Land Use Scheme	Compliance on the compilation of the Land Use Schemes (LUMS) approved by Council		Reviewed and approved Land Use Schemes	0	Reviewed and approved LUMS by 30 June 2026	Public participation	Consolidation of comments and development of Draft LUMS	Final LUMS to be approved and adopted by Council	-	To implement the projects that ensure the Spatial and Economic Integration	Q1: Notice of public participation Q2: Progress report on consolidation of comments and development of Draft LUMS Q3 - Approved LUMS and Council Resolution
	Coordination of development and review of SDF	Compliant Spatial Development Framework (SDF) developed and approved by Council		SDF developed and reviewed annually	0	SDF developed and approved by Council by 30 June 2026	Public participation Draft SDF	Approval of SDF by Council	-	-	Q1: Public Participation on SDF Draft SDF to Administration for processing Q2: Draft SDF	Q1: Notices Attendance Register Report Draft SDF and proof of submission to Administration

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											approved by Council	(Copy of submission e-mail/Register book within 7 days after the end of the quarter) Q4: Approved SDF and Council Resolution
	Facilitation of formalization of informal settlements	Number of informal Settlements formalized		Implementation of Auricon Report Recommendations.	New KPI	Implementation of Auricon Report Recommendations by 30 June 2026	2 projects implemented by 30 September 2025	2 projects implemented by 31 December 2025	2 projects implemented by 31 March 2026	2 projects implemented by 30 June 2026	Q1 to Q4: 8 projects as recommended by Auricon implemented and completed by 30 June 2025	Q1 -Q4 Progress report on implementation Q4 - Signed-off register on finalised projects and/completion certificates
		% Finalised Land development applications out of those ready to be processed quarterly		100% Finalised Land development applications out of those ready to be processed quarterly	New KPI	100% finalised Land development applications out of those ready to be processed by 30 June 2026	100% finalised Land development applications out of those ready to be processed	100% finalised Land development applications out of those ready to be processed	100% finalised Land development applications out of those ready to be processed	100% finalised Land development applications out of those ready to be processed	Q1 - Q4: 100% of processed applications and building plans approved in all quarters	Signed-off register on finalised applications
	Coordination and facilitation of the	Building Control Policy developed,		Building Control Policy developed	New KPI	Building Control Policy reviewed by	-	-	-	Building Control Policy reviewed by 30 June 2026	Building Control Policy reviewed to	Q4- Approved Policy by Council

	development of Building Control Policy	annually reviewed, and approved by Council		and annually reviewed		30 June 2026					align with industry improvements	and Council Resolution
	Facilitation of approving building plans	% of building plans <500m ² approved within 30 days		100% of building plans <500m ² approved within 30 days	72%	100% building plans <500m ² approved within 30 days by 30 June 2026	100% building plans <500m² approved within 30 days of receipt	100% building plans <500m² approved within 30 days of receipt	100% building plans <500m² approved within 30 days of receipt	100% building plans <500m² approved within 30 days of receipt	100% building plans <500m² approved within 30 days of receipt	Progress Report Building Plans Register
	Facilitation of approving building plans	% of building plans >500m ² approved within 60 days		100% of building plans >500m ² approved within 60 days	76%	100% of building plans >500m ² approved within 60 days by 30 June 2026	100% building plans >500m² approved within 60 days or receipt	100% building plans >500m² approved within 60 days or receipt	100% building plans >500m² approved within 60 days or receipt	100% building plans >500m² approved within 60 days or receipt	100% building plans >500m² approved within 60 days or receipt	Progress Report Building Plans Register
PRIORITY AREA/PROGRAMME: TOURISM, MARKETING & HERITAGE												
	Coordination of development and annual review of Tourism Strategy	Number of Tourism strategy developed, and reviewed annually submitted to council for approval		Tourism Strategy developed and reviewed annually	0	Tourism Strategy reviewed by 30 June 2026	-	Publication through website/ municipal notice board for public comments	Reviewed Tourism Strategy	Reviewed Tourism Strategy submitted o Council by 30 June 2026	Q2 - Reviewed strategy submitted to Stakeholders through publication Q3: Draft Reviewed Tourism Strategy Q4 - Reviewed Tourism Strategy approval by Council	Q2: Public notice and proof of publication on municipal website Q3: Draft Reviewed Tourism Strategy and proof of submission to Administration (Copy of submission e-mail/Register book within 7 days after the end of

												the quarter) Q4: Approved Tourism Strategy, Council resolution
	Coordination of Tourism, Marketing, and advertising	Number of marketing and advertising initiatives on Municipal owned tourism facilities (Resorts, Parks and Tourism sites)		20 Marketing and advertising initiatives on Municipal owned tourism facilities (Resorts, Parks and Tourism sites)	5 Marketing and advertising initiatives	4 Marketing and advertising initiatives based on Municipal owned tourism facilities (Resorts, Parks and Tourism sites) by 30 June 2026	1 Marketing and advertising initiative based on Municipal owned tourism facilities (Resorts, Parks and Tourism sites) by 30 September 2025	1 Marketing and advertising initiatives on Municipal owned tourism facilities (Resorts, Parks and Tourism sites) by 31 December 2025	1 Marketing and advertising initiatives on Municipal owned tourism facilities (Resorts, Parks and Tourism sites) by 31 March 2026	1 Marketing and advertising initiatives on Municipal owned tourism facilities (Resorts, Parks and Tourism sites) by 30 June 2026	Marketing and advertising initiatives on Municipal owned tourism facilities (resorts, parks, and tourism sites) to market the municipality as a tourist attraction place of choice	Reports on Marketing and advertising initiatives on Municipal owned tourism facilities in all quarters including invite/notice/advert invite and attendance register of stall visitors
	Coordination and facilitation of tourism promotional events	Number of Tourism networking engagement sessions organised annually		5 Tourism promotional events organised annually	2 Tourism promotional event organised	2 Tourism networking engagement sessions organised annually by 30 June 2026	-	1 Tourism networking engagement sessions by 31 December 2025	-	1 Tourism networking engagement sessions by 30 June 2026	Q2 1 Tourism promotional event organised. Q4 1 Tourism promotional event organised	Invite/Notice Attendance Register Report
	Coordination and Facilitation of Tourism database	% updated needs analysis/ profiling database for tourism stakeholder		100% Creation and maintenance of a tourism stakeholder	100% Creation and maintenance of a tourism stakehol	100% updated needs analysis/ profiling database for tourism	100% updated needs analysis/ profiling database for tourism	100% updated needs analysis/ profiling database for tourism	100% updated needs analysis/ profiling database for tourism	100% updated needs analysis/ profiling database for tourism stakeholders	Updating of needs analysis/ profiling database for tourism stakeholder	Database Register with needs analysis/profiling

		s per sector within the Metsimaholo jurisdiction		database within the Metsimaholo jurisdiction	der database within the Metsimaholo jurisdiction	stakeholders per sector within the Metsimaholo jurisdiction by 30 June 2026	stakeholders per sector within the Metsimaholo jurisdiction by 30 September 2025	stakeholders per sector within the Metsimaholo jurisdiction by 31 December 2025	stakeholders per sector within the Metsimaholo jurisdiction by 31 March 2026	per sector within the Metsimaholo jurisdiction by 30 June 2025	s per sector within the Metsimaholo jurisdiction to develop support plan	
	Coordination and facilitation of Tourism Forum	Number of Tourism Forum meetings convened		20 Tourism Forum meetings convened	5 Tourism Forum Meetings convened	4 Tourism Forum Meetings convened by 30 June 2026	1 Tourism Forum Meetings convened by 30 September 2025	1 Tourism Forum Meetings convened by 31 December 2025	1 Tourism Forum Meetings convened by 31 March 2026	1 Tourism Forum Meetings convened by 30 June 2026	Tourism Forum Meetings convened in all quarters	Invite/Notice Attendance Register Report
PRIORITY AREA/ PROGRAMME: DEPARTMENTAL												
Financial management	Facilitation of spending of allocated funds	% of OPEX Allocation/Budget spent		100 % of allocated OPEX Budget spending	91% OPEX Budget spent	100% of allocated OPEX Budget spent by 30 June 2026	20% of allocated OPEX Budget spent by 30 September 2025	50% of allocated OPEX Budget spent by 31 December 2025	75% of allocated OPEX Budget spent by 31 March 2026	100% of allocated OPEX Budget spent by 30 June 2026	Reports of allocated OPEX Budget spending reflecting cumulative expenditure Q1 - 20% Q2 - 50% Q3 - 75% Q4 - 100%	Q1 to Q4: Expenditure Report
Contract Management	Performance Evaluation of all contracted services	100% of performance Evaluation on contracted services as per Contract Management s116 on monthly basis and reported on quarterly basis		100% Performance Level after Evaluations on contracted services in 5 years	100% performance Evaluation on contracted services	100% of performance evaluation assessments on contracted services as per Contract Management s116 conducted on a monthly basis, submitted to SCM within	100% of performance evaluation assessments on contracted services as per Contract Management s116 conducted on a monthly basis, submitted to SCM within	100% of performance evaluation assessments on contracted services as per Contract Management s116 conducted on a monthly basis, submitted to SCM within	100% of performance evaluation assessments on contracted services as per Contract Management s116 conducted on a monthly basis, submitted to SCM within	100% of performance evaluation assessments on contracted services as per Contract Management s116 conducted on a monthly basis, submitted to SCM within 7days after the end of the month and reported on quarterly basis	100% of performance evaluation assessments on contracted services as per Contract Management s116 conducted on a monthly basis, submitted to SCM within	Q1 to Q4: Quarterly consolidated Departmental Evaluation report and copies proof of submission to SCM by Units (Copy of submission e-mail/Register book

						7days after the end of the month and reported on quarterly basis by 30 June 2026	7days after the end of the month and reported on quarterly basis by 30 September 2025	7days after the end of the month and reported on quarterly basis by 31 December 2025	7days after the end of the month and reported on quarterly basis by 31 March 2026	by 30 June 2026	7days after the end of the month and reported on quarterly basis in terms of the contracted services list provided by SCM for the Department	within 7 days after the end of the month)
Demand Management Plan	Facilitation and coordination of Staff establishment	% vacancy rate of departmental staff compliment / establishment maintained at 25% and below		25% average vacancy rate of total staff compliment/ establishment maintained	45% vacancy rate	25% average vacancy rate of total departmental staff compliment / establishment maintained by 30 June 2026	-	-	-	25% average vacancy rate of total departmental staff compliment/ establishment maintained by 30 June 2026	Vacancy rate of total departmental staff compliment / establishment maintained at below 25%	Q4: Consolidated Departmental Vacancy Rate Status Report and proof of submission to Administration (Copy of submission e-mail/Register book within 7 days after the end of the quarter)
Facilitation and Coordination of Staff Establishment	Facilitation and coordination of Staff establishment	% of vacant funded posts submitted to HR within 14 working days from when vacancy		100% of vacant funded posts submitted to HR within 14 working days from when vacancy	New KPI	100% of vacant funded posts submitted to HR within 14 working days from when	100% of vacant funded posts submitted to HR within 14 working days from when	100% of vacant funded posts submitted to HR within 14 working days from when	100% of vacant funded posts submitted to HR within 14 working days from when	100% of vacant funded posts submitted to HR within 14 working days from when vacancy arises (from receipt of notice of-	Q1 to Q4: Funded posts which have become vacant must be submitted to HR within 14	Q1 to Q4: Copy of Notice by incumbent and copy of request to HR to fill post - acknowledged by

		arises (from receipt of notice of-resignation/ retirement from incumbent)		arises (from receipt of notice of-resignation/ retirement from incumbent)		vacancy arises (from receipt of notice of-resignation/ retirement from incumbent) by 30 June 2026 NB: KPI only measurable when there is notice of-resignation/ retirement from incumbent	vacancy arises (from receipt of notice of-resignation/ retirement from incumbent) during the quarter	vacancy arises (from receipt of notice of-resignation/ retirement from incumbent) during the quarter	vacancy arises (from receipt of notice of-resignation/ retirement from incumbent) arises during the quarter	resignation/ retirement from incumbent) during the quarter	working days from when vacancy arises (from receipt of notice of-resignation/ retirement from incumbent) during the quarter	HR (stamp/Signature of HR)
		Number of Departmental meetings held quarterly meetings held		Number of Departmental meetings held annually	New KPI	3 monthly Departmental meetings held quarterly	3 monthly Departmental meetings held quarterly	3 monthly Departmental meetings held quarterly	3 monthly Departmental meetings held quarterly	3 monthly Departmental meetings held quarterly	Departmental meetings between the Director and Managers to be held for Departments to engage on progress on SDBIP and other departmental activities	Invite/ notice to meeting, agenda, attendance register and minutes
OFFICE/ DIRECTORATE: FINANCE												

KEY PEFORMANCE AREA (KPA 3): FINANCIAL VIABILITY AND MANAGEMENT												
PERFORMANCE OBJECTIVES AND INDICATORS						PERFORMANCE TARGETS						
							QUARTERLY TARGETS					
Strategic Objective	Strategy	Key Performance Indicator	REF No. (IDP/SDBIP)	5-year target	Baseline (2023/24 Actual Audited result)	Annual Target 2025/26	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Explanation of Target	Portfolio of Evidence
PRIORITY AREA/PROGRAMME: INCOME/REVENUE MANAGEMENT												
To improve Municipality's financial planning, revere collection, expenditure and reporting capability	Coordination of Revenue Enhancement	Revenue enhancement strategy developed, annually reviewed and submitted for council approval		Develop Revenue Enhancement Strategy, annually review the strategy and submit it for council approval. Development	No RES Developed	Review Revenue Enhancement Strategy and submit to Council for approval by 30 June 2026	-	-	Submission of Draft Reviewed Revenue Enhancement Strategy to Administration by 7 Mach 2026 for processing to serve in Council	Approval of Reviewed Revenue Enhancement Strategy by Council, 30 June 2026	Q3: Submission of Reviewed Revenue Enhancement Strategy to Administration by 7 March 2026 to allow for processing in various Committees prior tabling in Council by 31 March 2026 together with Draft Budget as part of Draft Financial Policies Q4: Approval of Reviewed Revenue Enhancement Strategy by Council by 30 June 2026	Q3: Draft Reviewed Revenue Enhancement Strategy and proof of submission to Administration for processing (Copy of submission e-mail/Register book no later than 07 March 2026), Council Resolution Q4: Approved Reviewed Revenue Enhancement Strategy (signed by MM) and Council Resolution

To improve Municipality's financial planning, revere collection, expenditure and reporting capability	Coordination of Revenue Enhancemen t	% of implementa tion Revenue Enhanceme nt Strategy Plan		100% of implementat ion of Revenue Enhanceme nt Strategy Plan	New KPI	100% of implementa tion of Revenue Enhanceme nt Strategy Plan by 30 June 2026	100% of implementa tion of Revenue Enhanceme nt Strategy Plan targets for the quarter	100% of implementa tion of Revenue Enhanceme nt Strategy Plan targets for the quarter	100% of implementa tion of Revenue Enhanceme nt Strategy Plan targets for the quarter	100% of implementatio n of Revenue Enhancement Strategy Plan targets for the quarter	Q1 to Q4: maintain 100% implementa tion of RES targets for the quarter as per RES Plan	Progress report on implement ation and proof of submissio n to Administr ation for processin g (Copy of submissio n e-mail/Regi ster book no later than 07 days after the end of the quarter)
To improve Municipality's financial planning, revere collection, expenditure and reporting capability	Coordination of the review of Indigent Register	Review of Indigent Policy and approved by Council		Review of Indigent Policy and approved by Council	1 Indigent policy reviewed and approve d	Review of Indigent Policy and approved by Council by 30 June 2026	-	-	Submission of Draft Reviewed Indigent Policy to Administrati on by 7 Mach 2026 for processing to serve in Council	Approval of Reviewed Indigent Policy by Council, 30 June 2026	Q3: Submission of Reviewed Indigent Policy to Administrati on by 7 March 2026 to allow for processing in various Committees prior tabling in Council by 31 March 2026 together with Draft Budget as part of Draft Financial Policies Q4: Approval of Reviewed	Q3: Draft Reviewed Indigent Policy and proof of submissio n to Administr ation for processin g (Copy of submissio n e-mail/Regi ster book no later than 07 March 2026), Council Resolutio n Q4: Approved Reviewed Indigent

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											Indigent Policy by Council by 30 June 2025	Policy (signed by MM) and Council Resolution
To improve Municipality's financial planning, revere collection, expenditure and reporting capability	Coordination of revenue collection	% in improved annual consumer debtors' revenue collection rate		91 % in improved annual consumer debtors' revenue collection rate	New KPI	85% in improved annual consumer debtors' revenue collection rate by 30 June 2026	85% improved annual consumer debtors' revenue collection rate at the end of the quarter	85% improved annual consumer debtors' revenue collection rate at the end of the quarter	85% improved annual consumer debtors' revenue collection rate at the end of the quarter	85% improved annual consumer debtors' revenue collection rate at the end of the quarter	Q1 to Q4: Maintain 85% improved annual consumer debtors' revenue collection rate at the end of each quarter	Schedule C report
To improve Municipality's financial planning, revere collection, expenditure and reporting capability	Coordination and facilitation of Indigents registration	Number of Indigent Awareness & registration campaigns conducted		10 Indigent Awareness & registration campaigns conducted	1 Indigent Awareness & registration campaigns conducted 14-27 February 2024	1 Indigent Awareness & registration campaigns conducted by 30 June 2026	-	-	-	1 Indigent Awareness & Registration Campaign conducted in various Wards in the municipality by 30 June 2026	Q4: Conduct Indigent Awareness & Registration Campaigns throughout all municipal Wards by 30 June 2026	Campaign schedule, Notice/Invite, Attendance Registers, Report and proof of submission to Administration for processing (Copy of submission e-mail/Register book no later than 10 days after the end of the quarter)
To improve Municipality's financial planning, revere collection, expenditure and reporting capability	Coordination of the updating of	Quarterly review and Updating of		Updating of Indigent Register.	New KPI	Updating of Indigent Register as per	100% Updating of Indigent Register as	100% Updating of Indigent Register as	100% Updating of Indigent Register as	100% Updating of Indigent Register as	Q1 to Q4: 100% Updating of Indigent	Updated Indigent Register clearly

	Indigent Register	Indigent Register				received applications quarterly by 30 June 2026	per received applications during the quarter by 30 September 2025	per received applications during the quarter by 31 December 2025	per received applications during the quarter by 31 March 2026	per received applications received during the quarter by 30 June 2026	Register quarterly as per received applications during the quarter	highlighting updated information and applicants register for submission of applications, Report and proof of submission to Administration for processing (Copy of submission e-mail/Register book no later than 07 days after the end of the quarter)
To improve Municipality's financial planning, revere collection, expenditure and reporting capability	Facilitation of Bad Debt incurred and written off	% of Bad Debt (irrecoverable) incurred and written off		% of allowable Bad Debt (irremovable) incurred and written off Annually	New KPI	% of allowable Bad Debt (irremovable) incurred and written off by 30 June 2026	-	-	Status Report on bad debt incurred and to be written off	5% of allowable Bad Debt (irremovable) incurred and written off by Council by 30 June 2026	Q3 - Status Report on bad debt incurred and proposal to be written-off by council submitted to Administration for processing to Council Q4 - Report on 5% of allowable	Q3: Status Report on bad debt incurred and to be written-off and proof of submission to Administration for processing (Copy of submission e-mail/Register book

											Bad Debt (irremovable) incurred and written off by Council by 30 June 2026	no later than 10 days after the end of the quarter) Q4 - Report to Council and Council Resolution
To improve Municipality's financial planning, revere collection, expenditure and reporting capability	Compilation of supplementary valuation roll	Number of valuation roll compiled and approved by Council		5 valuation rolls compiled and approved by Council	N/A	1 valuation roll compiled and approved by Council by 31 January 2026	Quarterly report on Supplementary Valuation Roll	Quarterly report on Supplementary Valuation Roll	Quarterly report on Supplementary Valuation Roll 1 valuation roll compiled and submitted to Council by 31 January 2026	Quarterly report on Supplementary Valuation Roll	Q1-Q4: Quarterly report on Supplementary Valuation Roll updated during the quarter Q3: Compilation of new 5-year Valuation Roll and approve in Council by 31 January 2026	Q1-Q4: Quarterly Report on Supplementary Valuation Roll and proof of submission to Administration for processing (Copy of submission e-mail/Register book no later than 10 days after the end of the quarter) Q3: Valuation Roll, Report on Valuation Roll, and Council Resolution

PRIORITY AREA/PROGRAMME: BUDGET AND STATEMENTS												
To improve Municipality's financial planning, revere collection, expenditure and reporting capability	Facilitation and Coordination of compilation of Annual Budget	mSCOA compliant Annual Budget prepared and approved by Council		mSCOA compliant Annual Budget prepared and approved by Council	1 mSCOA complian t Adjusted Annual Budget prepared and approve d by Council 28 May 2024	mSCOA compliant Adjusted Annual Budget prepared and approved by Council by 28 February 2026	-	-	2025/26 Adjusted budget tabled in Council by 28 February 2026 and submitted to Treasury as legislated	Final Draft 2025/26 Budget tabled to Council for approval by 31 May 2026	Q3 - 2025/26 Adjusted budget tabled to council by 28 February 2026 and submission to National Treasury and Provincial Treasury	Approved 2025/26 Adjusted Budget, Council Resolutio n, and proof of submissio n to National Treasury and Provincial Treasury
To improve Municipality's financial planning, revere collection, expenditure and reporting capability	Facilitation and Coordination of compilation of Annual Budget	mSCOA compliant Annual Budget prepared and approved by Council		mSCOA compliant Annual Budget prepared and approved by Council	1 mSCOA complian t Annual Budget prepared and approve d by Council 31 May 2024	mSCOA compliant Annual Budget prepared and approved by Council by 30 June 2026	-	-	Draft 2026/27 Budget developed and tabled in Council by 31 March 2026 and submitted to Treasury as legislated	Final Draft 2025/26 Budget tabled to Council for approval by 31 May 2026	Q3 - Draft 2026/27 Budget tabled in Council by 31 March 2026 and submission to National Treasury and Provincial Treasury Q4 - Final 2026/27 Budget tabled in Council by 31 May 2026 and submitted to National Treasury and Provincial Treasury	Q3 - Approved 2025/26 Adjusted budget and proof of submissio n to NT and PT Council Resolutio n Q3 - Approved Draft 2026/27 Budget and proof of submissio n to NT and PT Council Resolutio n Q4 - Approved 2026/27

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												Budget, Council Resolution, and proof of submission to National Treasury and Provincial Treasury
To improve Municipality's financial planning, revere collection, expenditure and reporting capability	Coordination and facilitation of compilation and submission Section 71 reports and submitted to Treasury	Number of Section 71 reports compiled and submitted to Treasury within 10 working days after as per MFMA		60 Section 71 reports compiled and submitted to Treasury within 10 working days after as per MFMA	12 reports submitted	12 Section 71 reports compiled and submitted to Treasury within 10 working days after month end as per MFMA by 30 June 2026	3 Section 71 reports compiled and submitted to Treasury within 10 working days after month end as per MFMA	3 Section 71 reports compiled and submitted to Treasury within 10 working days after month end as per MFMA	3 Section 71 reports compiled and submitted to Treasury within 10 working days after month end as per MFMA	3 Section 71 reports compiled and submitted to Treasury within 10 working days after month end as per MFMA	Q1 to Q4 - 12 Section 71 reports compiled and submitted to Treasury within 10 working days after month end as per MFMA by 30 June 2026	Section 71 Report and proof of submission to NT and PT Report to Council and Council Resolution
To improve Municipality's financial planning, revere collection, expenditure and reporting capability	Coordination and facilitation of submission Section 72 reports	Number of Section 72 reports submitted to the Executive Mayor & Treasury by the 25th of January, submitted to Council on or before the 31st of January		5 Section 72 reports submitted to the Executive Mayor & Treasury by the 25th of January, submitted to Council on or before the 31st of January	s72 submitted to Treasury 25 January 2024 and served in Council 31 January 2024	1 Section 72 report submitted to the Executive Mayor & Treasury by the 25th of January, submitted to Council on or before the 31st of January 2026	-	-	1 Section 72 report submitted to the Executive Mayor & Treasury by the 25th of January, submitted to Council on or before the 31st of January 2026	-	Q3 - 1 Section 72 reports submitted to the Executive Mayor & Treasury by the 25th of January, submitted to Council on or before the 31st of January 2025	Section 71 Report and proof of submission to Executive Mayor, NT and PT Report to Council and Council Resolution
		Compile and submit cost containmen		20 Compiled and submitted	New KPI	4 Cost Containment reports submitted	1 Cost Containment reports submitted	1 Cost Containment reports submitted	1 Cost Containment reports submitted	1 Cost Containment reports	Q1 - Q4: 1 Cost Containment report	Q1 - Q4: Cost Containment

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		t report quarterly to the CFO		cost containment report quarterly to Senior Manageme nt		to Senior manageme nt	to Administrati on	to Administrati on	to Administrati on	submitted to Administration	submitted to Administrati on quarterly for processing	Report and proof of submissio n to Administr ation (Copy of submissio n e-mail/Regi ster book within 10 days after the end of the quarter)
To improve Municipality's financial planning, revere collection, expenditure and reporting capability	Coordination of submission of AFS to AG	Number AFS Compiled and submitted to AG by end of August		5 AFS Compiled and submitted to AG annually by end of August	AFS Complie d and submitte d to AG 31 August 2023	AFS Compiled and submitted to AG by 31 August 2025	AFS Compiled and submitted to AG by 31 August 2025	-	-	-	Q1 - AFS Compiled and submitted to AG	Compiled AFS and Proof of submissio n to AG
To improve Municipality's financial planning, revere collection, expenditure and reporting capability	Coordination of addressing the AGs Findings	Number Audit Action Plan developed by 15 January annually and submitted to Council for approval by 30 January annually		5 Audit Action Plan developed Annually	1 Audit Action Plan included in Annual Report tabled 31 January 2024	Audit Action Plan developed by 15 January annually and submitted to Council for approval by 31 January annually	Progress Report on Implementa tion of 2023/24 FY Audit Action Plan	-	2024/25 FY Audit Action Plan tabled in Council by 31 January 2026 Progress Report on Implementa tion of 2023/24 FY Audit Action Plan	Progress Report on Implementatio n of 2023/24 FY Audit Action Plan	Q1 - Implementa tion of 2023/24 FY Audit Action Plan through the FMCMM portal Q3 - 2024/25 FY Audit Action Plan tabled in Council Q3 - Q4: Q1 - Implementa tion of 2024/25 FY Audit Action Plan	Q1 - 2023/24 FY FMCMM Report Q3 - 2024/25 FY Audit Action Plan submitted to Council and Council Resolutio n Q3-Q4: 2024/25 FMCMM Report

											through the FMCMM portal	
		Submission of electricity application to NERSA annually by 31 October		5 Submissions of electricity application to NERSA annually by 31 October	New KPI	Submission of electricity application to NERSA by 31 October 2025	-	Submission of electricity applications submitted to NERSA by 31 October 2025	Draft Electricity Tariffs tabled in Council for public participation by 31 March 2026	Electricity Tariffs tabled in Council together with the budget for approval by 30 June 2026	Q2: Submission of electricity application to NERSA on/before the closing date of 31 October 2025 Q3: Report on Draft Electricity Tariffs tabled in Council Q4: Final Electricity Tariffs presented to Council together with the approval of 2026/27 Budget by 31 May 2026	Q2: Proof of submission, Acknowledgement of receipt from NERSA and Electricity Tariff D-Forms Q3: Report on Draft Electricity Tariffs and Council Resolution and proof of submission Q4: Report on Approved Electricity Tariffs and Council Resolution
PRIORITY AREA/PROGRAMME: ASSET MANAGEMENT												
To improve Municipality's financial planning, revere collection, expenditure and reporting capability	Facilitation of proper valuation, safeguarding, optimization and disposal	Asset Management Policy reviewed and submitted		Asset Management Policy developed and submitted to	1 Asset Management Policy developed and	Asset Management Policy Reviewed and submitted	-	-	Submission of Draft Reviewed Revenue Enhancement Strategy	Approval of Reviewed Revenue Enhancement Strategy by	Q3: Submission of Reviewed Revenue Enhanceme	Q3: Draft Reviewed Revenue Enhancement Strategy

	of municipal assets	to Council for approval		Council for approval	approve d by Council	to Council for approval by 30 June 2026			to Administrati on by 7 Mach 2026 for processing to serve in Council	Council, 30 June 2026	nt Strategy to Administrati on by 7 March 2026 to allow for processing in various Committees prior tabling in Council by 31 March 2026 together with Draft Budget as part of Draft Financial Policies Q4: Approval of Reviewed Revenue Enhanceme nt Strategy by Council by 30 June 2025	and proof of submissio n to Administr ation (Copy of submissio n e-mail/Regi ster book no later than 07 March 2026), Council Resolutio n Q4: Approved Reviewed Revenue Enhance ment Strategy (signed by MM) and Council Resolutio n
To improve Municipality's financial planning, revere collection, expenditure and reporting capability	Coordination and Facilitation of updating of fixed Asset Register	Updating off Fixed Asset Register annually		100% updated of Fixed Asset Register Annually	0% Asset Register updated with moveme nts.	100% updated GRAP compliant Asset Register with movements highlighted by 30 June 2026	-	-	-	100% updated GRAP compliant Asset Register with movements highlighted by 30 June 2026	Q4 - Report on updated Fixed Asset register with movements Compiled GRAP compliant Fixed Asset Register	Q4 - Updated Fixed Asset register with movemen ts
To improve Municipality's financial planning, revere collection, expenditure and reporting capability	Coordination and Facilitation of updating of	Quarterly Asset Verification Report submitted		12 Asset Verification Report submitted to council	New KPI	4 Asset Verification Reports tabled in Council by	1 Asset Verification Report submitted to	1 Asset Verification Report submitted to	1 Asset Verification Report submitted to	1 Asset Verification Report submitted to Administration	Q1 to Q4: Quarterly Asset Verification Report	Quarterly Asset Verificatio n Report and proof

	fixed Asset Register	to Senior Manageme nt				30 June 2026	Administrati on by 30 September 2025	Administrati on by 31 December 2025	Administrati on by 31 March 2026	by 30 June 2026	submitted to Administrati on for processing to Council	of submissio n to Administr ation (Copy of submissio n e-mail/Regi ster book within 10 days after the end of the quarter)
To improve Municipality's financial planning, revere collection, expenditure and reporting capability	Coordination and Facilitation of updating of fixed Asset Register	Quarterly Assets report submitted		Assets Manageme nt report	New KPI	4 Assets Manageme nt report tabled in Council by 30 June 2026	1 Assets Manageme nt report submitted to Administrati on by 30 September 2025	1 Assets Manageme nt report submitted to Administrati on by 31 December 2025	1 Assets Manageme nt report submitted to Administrati on by 31 March 2026	1 Assets Management report submitted to Administration by 30 June 2026	Q1 to Q4: 1 Assets Manageme nt report submitted to Administrati on for processing	Q1 to Q4: Asset Managem ent Report and proof of submissio n to Administr ation (Copy of submissio n e-mail/Regi ster book within 10 days after the end of the quarter)
PRIORITY AREA/PROGRAMME:EXPENDITURE MANAGEMENT												
To improve Municipality's financial planning, revere collection, expenditure and reporting capability	Facilitation of creditors payment	% of creditors paid within 30 days of receipt of the invoice		100% of creditors paid within 30 days of receipt of the invoice	71% creditors paid within 30 days of receipt of the invoice	100% of creditors paid within 30 days of receipt of the invoice by 30 June 2026	100% of creditors paid within 30 days of receipt of the invoice	100% of creditors paid within 30 days of receipt of the invoice	100% of creditors paid within 30 days of receipt of the invoice	100% of creditors paid within 30 days of receipt of the invoice	Q1 to Q4: 100% of creditors paid within 30 days of receipt of the invoice	Q1-Q4: Expenditu re Report
		Report on bank and investments		Reports on bank and investments	New KPI	4 Reports on bank and	1 Quarterly report on bank and	1 Quarterly report on bank and	1 Quarterly report on bank and	1 Quarterly report on bank and	Q1 to Q4: Quarterly Report on	Signed report by CFO on

		, aligned to the general ledger		aligned to the general ledger		investments aligned to the general ledger	investments aligned to the general ledger	investments aligned to the general ledger	investments aligned to the general ledger	investments aligned to the general ledger	bank and investments aligned to the general ledger	bank and investments aligned to the general ledger and proof of submission to Administration (Copy of submission e-mail/Register book no later than 10 days after the end of the quarter)
		Report on reconciliation aligned to the general ledger		Reports on grants reconciliation aligned to the general ledger		4 Reports on grants reconciliation aligned to the general ledger	1 Report on grants reconciliation aligned to the general ledger	1 Report on grants reconciliation aligned to the general ledger	1 Report on grants reconciliation aligned to the general ledger	1 Report on grants reconciliation aligned to the general ledger	Q1 to Q4: Quarterly Report on grants reconciliation aligned to the general ledger	Signed report by CFO on grants reconciliation aligned to the general ledger and proof of submission to Administration (Copy of submission e-mail/Register book no later than 10 days after the end of